

**From:** Swanson, Jay (Warner)  
**Sent:** Tuesday, May 30, 2023 12:18 PM  
**To:** Matthews, Maria  
**Subject:** Re: [EXTERNAL] Slot/Perimeter - Commerce Meeting Readout

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Hey we wanted to keep our fingerprints off the release of the doc, so we aren't going to post it. Thanks for the question!

Sent from my iPhone

On May 30, 2023, at 12:02 PM, Matthews, Maria <Maria.Matthews@mwa.com> wrote:

Hi Jay,

I was curious whether you planned on posting this on the Senator's homepage or otherwise housing it as a link? We would love to include it in a press statement relating to some runway data we've collected but, would prefer to link to you or the FAA in lieu of the current Punchbowl link.

Maria

**From:** Swanson, Jay (Warner) <[REDACTED]>  
**Sent:** Tuesday, May 30, 2023 9:13 AM  
**To:** Fariello, Theresa <[REDACTED]> McWalters, Evan (Kaine) <[REDACTED]>  
Matthews, Maria <Maria.Matthews@MWA.com>; Morrissey, Steve <[REDACTED]> Barbash, Nick (Kaine) <[REDACTED]> David Rudd <[REDACTED]>  
Col Prince, Erik <[REDACTED]> Kantakevich, Maura <[REDACTED]>

proposal on delays at DCA. The key finding is that:

Based on Annual Service Volume (ASV) delay analysis, we find that an increase of 20 daily round trip operations would increase delay by 25.9%, and an increase of 25 daily round trip operations would increase delay by 33.2% at DCA.

(Before sending this memo, FAA sent me an email estimating much higher delay increases. These figures supersede those and are the ones we should use.)

I will be sharing this memo with Commerce and my contacts in the Youngkin admin. Our comms team placed it in Punchbowl this morning.

**From:** Fariello, Theresa <[REDACTED]>  
**Sent:** Thursday, May 25, 2023 8:02 PM

To: McWalters, Evan (Kaine) <[REDACTED]> Matthews, Maria  
<[Maria.Matthews@MWAA.com](mailto:Maria.Matthews@MWAA.com)>; Morrissey, Steve <[REDACTED]> Swanson, Jay  
(Warner) <[REDACTED]> Barbash, Nick (Kaine)  
<[REDACTED]> David Rudd <[REDACTED]>  
Cc: Prince, Erik <[REDACTED]> Kantakevich, Maura <[REDACTED]>  
Subject: RE: [EXTERNAL] Slot/Perimeter - Commerce Meeting Readout

Thank you Maria - excellent

**Terri Fariello (she/her/hers)**

Senior Vice President - Government Affairs & Global Public Policy

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[united.com](http://united.com)

From: McWalters, Evan (Kaine) <[REDACTED]>  
Sent: Thursday, May 25, 2023 4:03 PM  
To: Matthews, Maria <[Maria.Matthews@MWAA.com](mailto:Maria.Matthews@MWAA.com)>; Fariello, Theresa  
<[REDACTED]> Morrissey, Steve <[REDACTED]> Swanson, Jay  
(Warner) <[REDACTED]> Barbash, Nick (Kaine)  
<[REDACTED]> David Rudd <[REDACTED]>  
Cc: Prince, Erik <[REDACTED]> Kantakevich, Maura <[REDACTED]>  
Subject: RE: [EXTERNAL] Slot/Perimeter - Commerce Meeting Readout

This is huge. Kudos! Very interested to hear about the response to this.

From: Matthews, Maria <[Maria.Matthews@MWAA.com](mailto:Maria.Matthews@MWAA.com)>

Sent: Thursday, May 25, 2023 12:24 PM

To: Fariello, Theresa <[REDACTED]> Morrissey, Steve <[REDACTED]>  
Swanson, Jay (Warner) <[REDACTED]> Barbash, Nick (Kaine)  
[REDACTED]

I wanted to share the RIC letters I just received a short time ago.

I also wanted to share a letter of support from the Houston Airport System which oversees George Bush and Hobby airports. Tim Joniec, from HAS, and I will chat later this afternoon to catch up on a meeting he had with some Cruz staffers passing through his airports yesterday afternoon.

I will continue to share news as I come by it.

**Maria D. Matthews, CAE**  
**Federal Government Affairs Program Manager**  
[REDACTED]  
[REDACTED]